

Bouncing Back

Preparing for Sport Hosting and Economic Reboot

U SPORTS Conference and Annual Meeting June 2021

Project Objectives

The three major objectives for this project:

- 1. To provide meaningful, actionable insights into the current state of Sport Hosting and Sport Tourism in Canada.
- 2. To enable the return of sport event hosting and to restart local economies through sport tourism.
- 3. To provide the information that will restore confidence from participants, spectators and communities in hosting, attending and travelling to sport events.



Future Sport Hosting Success

- New sources of revenue
- Expense management with post-COVID realities
- Operating protocols
- Risk management
- Collaboration
- Innovation





What Is Sport Tourism?

Why is it important to Canada?

Sport Tourism in Canada

Definition: "any activity in which people are attracted to a particular location as a sport event participant, a spectator, or to attend sport attractions or business meetings."

Sport tourism in Canada is a \$6.8 billion annual industry.

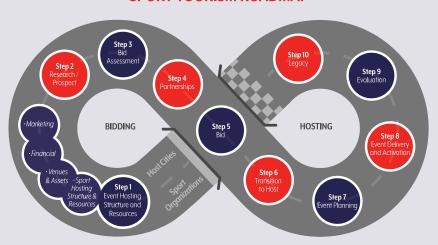
Sport tourism and the staging of sport events can also support the social and sustainability impacts that can be delivered in a community.

The spending profile of the sport tourism visitor in Canada is significant!

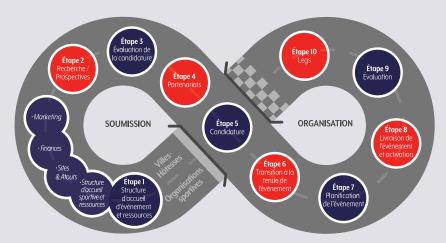


Strategic Event Hosting

SPORT TOURISM ROADMAP®



GABARIT DE PLANIFACTION DU TOURISME SPORTIF®





Respondent Groups

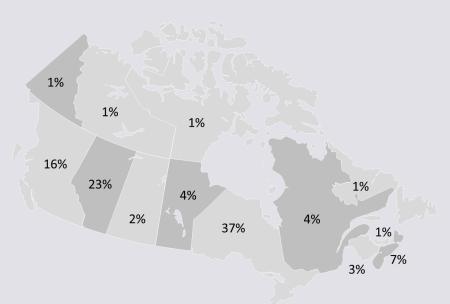
- 1. HOSTS (Destination Marketing Organizations, Municipalities, Regions, Economic Development Agencies, etc.)
- 2. RIGHTSHOLDERS (NSO, PSO, LSO, MSO Commercial Rightsholder / Private Event, NFP Organization, etc.)
- **3. INDUSTRY SUPPLIERS** (Hotels, Transportation Providers, Venues, Agencies, etc.)



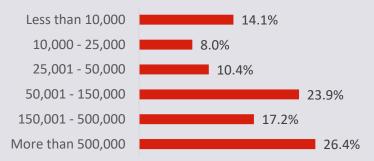


Profile – Location

Feedback from Hosts located in every province / territory and from 86 different communities of all sizes across Canada.



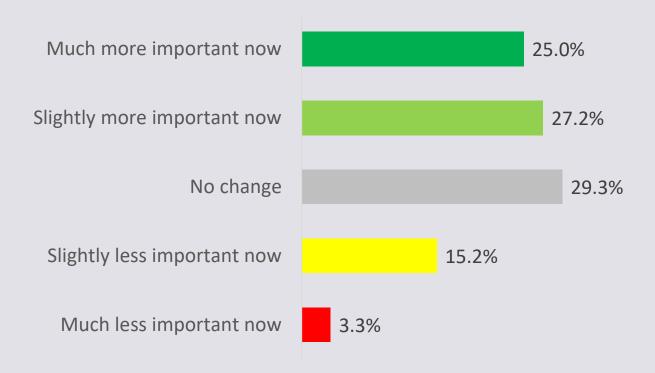
Population of Hosts (Survey Only)





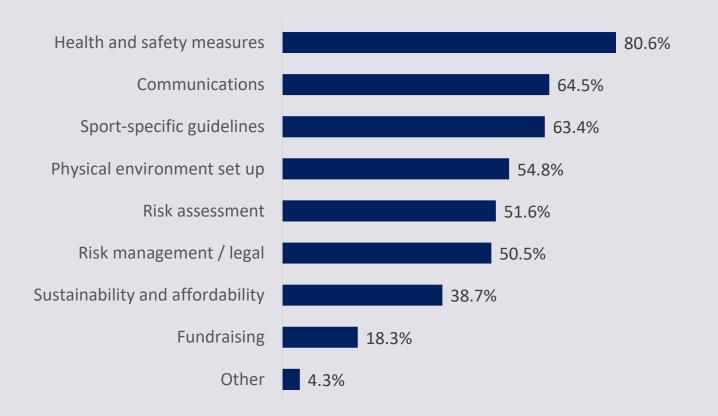


Importance of Sport Hosting / Sport Tourism





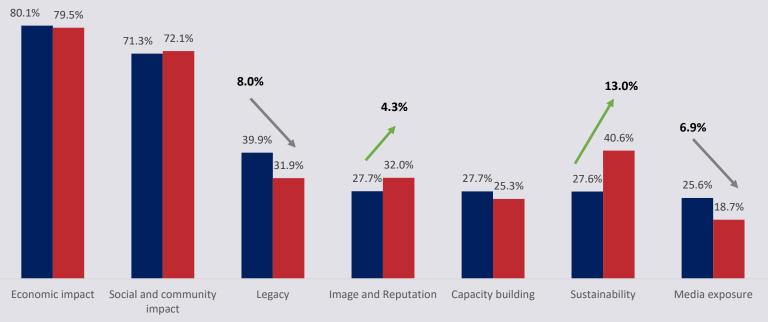
Initiatives Implemented / Prepared / Working On





Events – Evaluating Success (Comparison)

Evaluating Success – Overall Importance

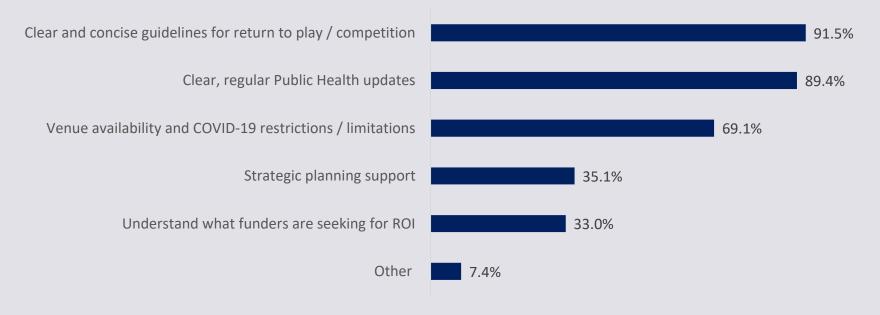


■ Moving Forward

Previously

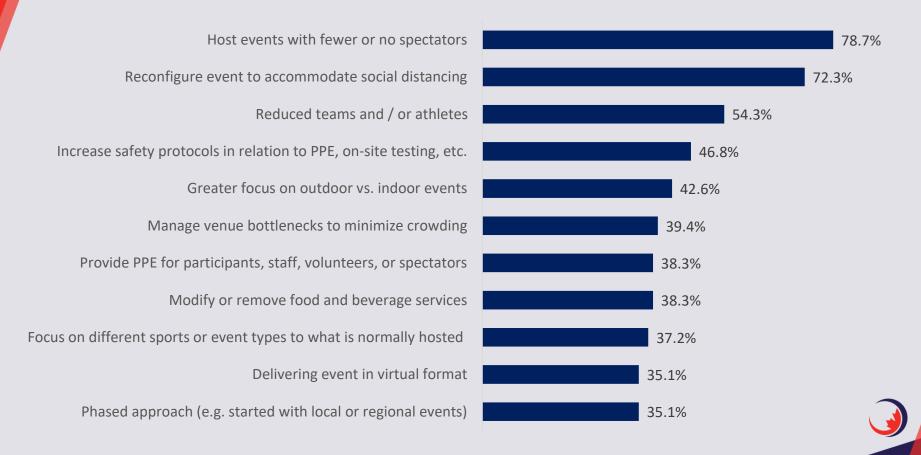


Supports That Organizations Require – Now & For Future





Strategies Considered / Implemented



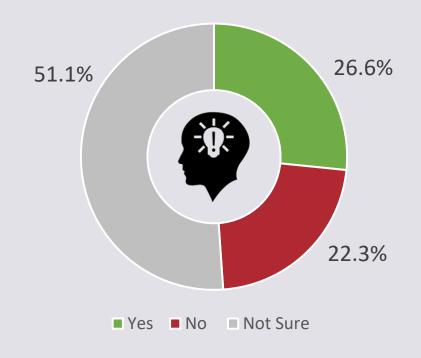
Covering Increased Cost(s) of Sport Events







Have New Opportunities Emerged

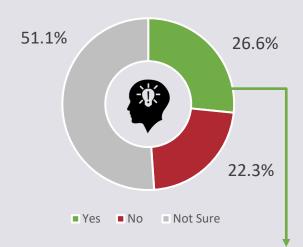






New Opportunities

Have New Opportunities Emerged



Some hosts believe new opportunities have emerged due to the pandemic and many are taking advantage of this event 'down-time' to work on strategic initiatives.

"opportunities to reassess priorities and strategic planning"

"providing services and programming virtually would not have been considered otherwise"

"stronger collaboration and conversations on how we can approach sport tourism collectively and be more competitive have taken place"



"venues are cleaner, schedules are organized, communication is strong, and people are staying more healthy"

"participants might be more willing to come to a smaller community like ours vs major urban centres because we could be a safer option for them"





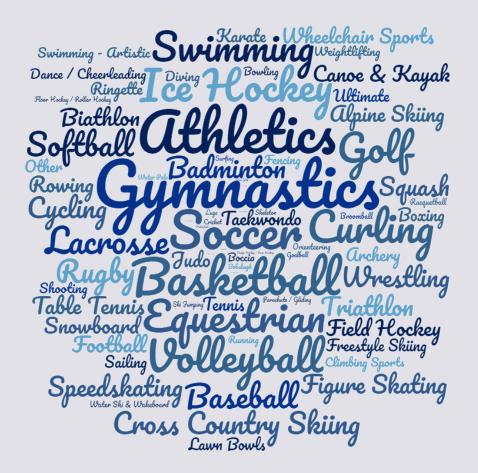
Rights Holders – Profile





Rights Holders – Sports Represented







Rights Holders – Profile

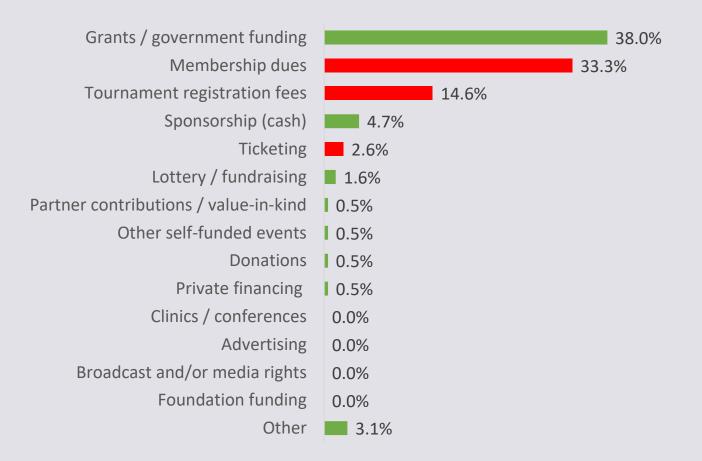
Organization Type



Funding Sources

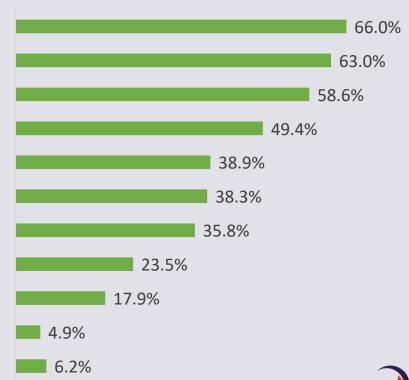


Largest Funding Source



Steps Taken to Ensure Financial Viability

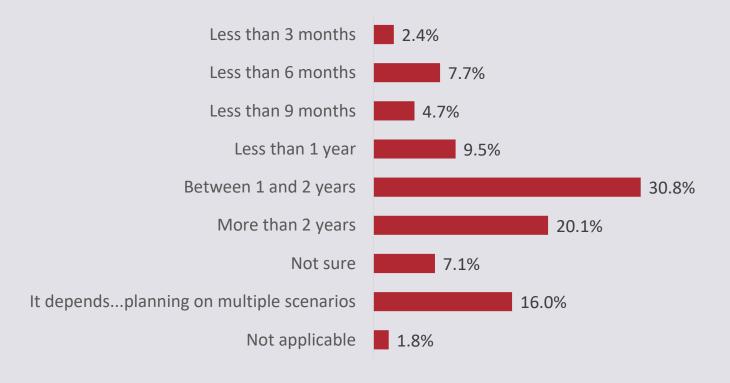
Identifying potential government grants or subsidies Adjusting event operations to minimize expenses Identifying new revenue streams Looking to secure new sponsors / partners Looking to increase athlete / participant registration fees Update / amend contracts with existing sponsors / partners Restructuring the organization / streamlining / etc. Speaking with hosts to commit funds to a future year Joint projects / co-creation with sponsors Joint projects / co-creation with sports marketing agencies Other





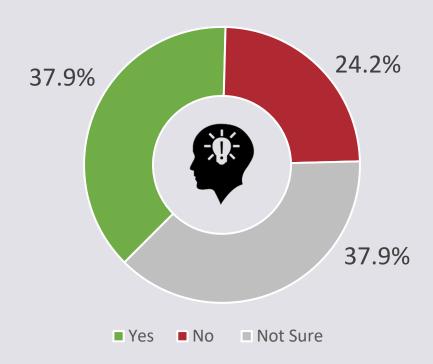
Financial Runway

How Long Organizations Can Sustain Themselves (Under Current Conditions)



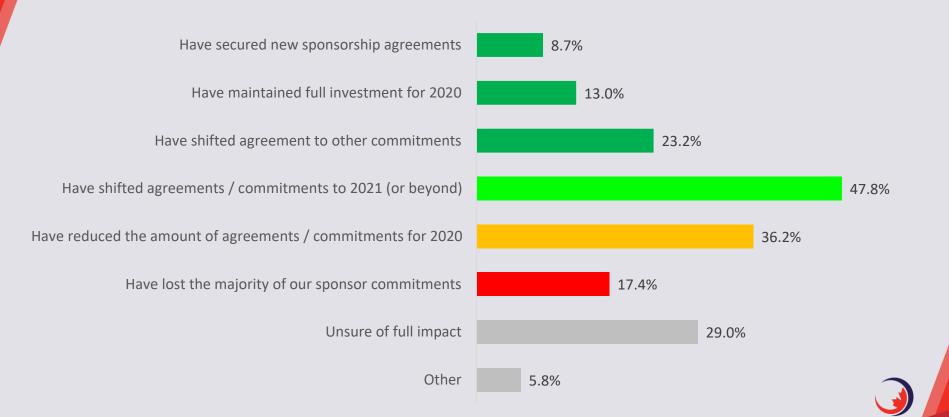


Have New Opportunities Emerged

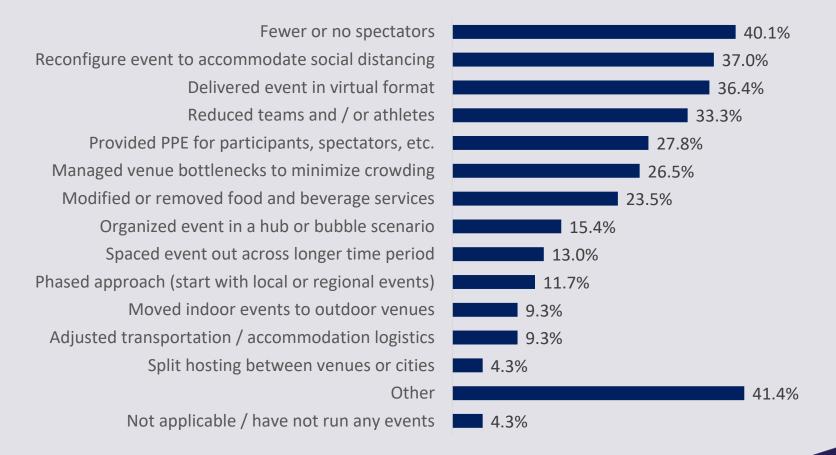




How Partnerships Have Been Affected



Modifications Made for Event(s) to be Possible



Biggest Barriers to Hosting / Operating Events



Activities Organizations are Focusing On





Initiatives Implemented / Prepared / Working On

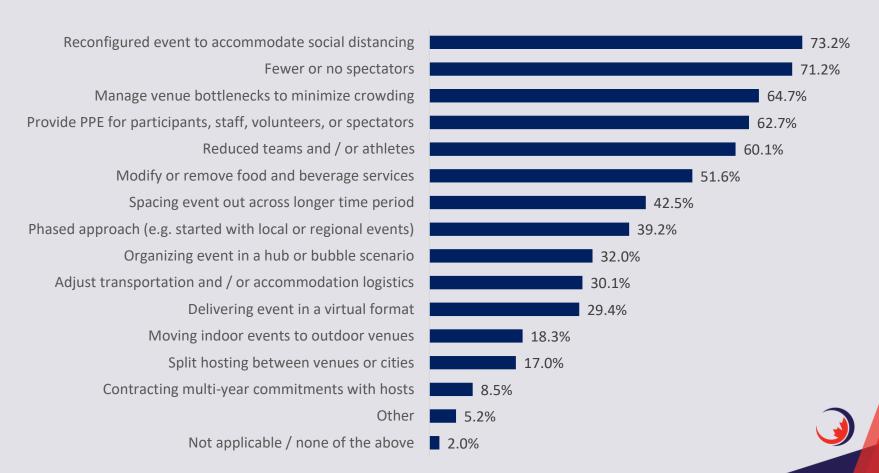




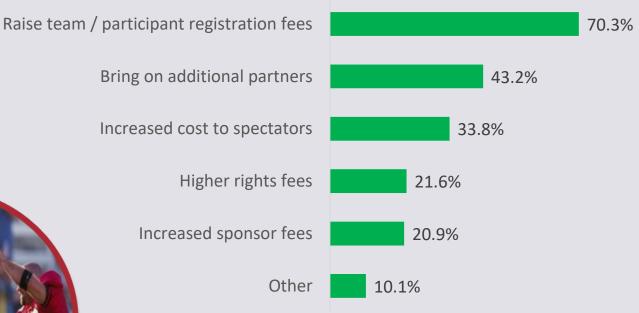
Supports That Organizations Require – Now & For Future



Strategies Considered for Return of Live Sport Events



Covering Increased Cost(s) of Sport Events







Supply Chain

 Impacts to suppliers including venues, hotels, airlines, ground transportation partners have been significant and will take time to get back to pre-COVID operating levels.





Thank You